

NORTHUMBERLAND COUNTY COUNCIL

HEALTH AND WELLBEING BOARD

At the meeting of the **Health and Wellbeing Board** held in Committee Room 1, County Hall, Morpeth on Thursday, 8 August 2019 at 10.00 a.m.

PRESENT

Councillor R.R. Dodd
(Chairman, in the Chair)

BOARD MEMBERS

Brown, S.	Mackey, J.
Daley, W.	Mead, P.
Dickinson, S.	Morgan, E.
Docking, T. (substitute member)	Nugent, D. (substitute member)
Homer, C.R.	Reiter, G. (substitute member)
Lothian, J.	Syers, G.

ALSO IN ATTENDANCE

Barron, S.	Head of SEND Strategy (NCC)
Riley, C.	Northumbria Healthcare NHS Foundation Trust
Smith, A.	Graduate Management Trainee
Todd, A.	Democratic Services Officer
Welch, J.	Project Manager

Two members of the press and public were also in attendance.

9. APOLOGIES FOR ABSENCE

Apologies for absence were received from C. Briggs, R. Firth, Councillor P.A. Jackson, Councillor V. Jones, C. McEvoy-Carr, D. Thompson and C. Wardlaw.

10. MINUTES

RESOLVED that the minutes of the meeting of the Health and Wellbeing Board held on Thursday, 13 June 2019, as circulated, be confirmed and signed by the Chairman.

11. REPORT OF THE EXECUTIVE DIRECTOR OF ADULT SOCIAL CARE AND CHILDREN'S SERVICES

SEND Written Statement (WSOA) Update

The report and powerpoint presentation updated the board on the progress being made on the Written Statement of Action received following Northumberland's SEND inspection in October 2018. (Report and a copy of the powerpoint presentation have been filed with the signed minutes as Appendix B).

Sam Barron, Head of SEND Strategy (NCC) presented the report which highlighted the background following on from the Local Area SEND inspection in October 2018 and explained the areas of development to be addressed.

It was reported that Northumberland's WSOA was approved in March 2019 by Ofsted and CQC as being fit for purpose in addressing the areas highlighted as requiring improvement. Northumberland County Council's response to the outcomes of the SEND inspection were being monitored and an ambitious improvement plan had been created. There had been two monitoring visits where Northumberland County Council and Northumberland Clinical Commissioning Group (CCG) were able to provide positive assurance that the WSOA improvement plan was on course and delivering the necessary improvements.

It was advised that Northumberland County Council would receive a re-visit from CQC and Ofsted approximately eighteen months from the date the WSOA was approved in March 2019.

Members welcomed the progress to date and acknowledged that work was already taking place regarding joint commissioning, outcomes framework and evidencing the impact of improvements for children and young people.

RESOLVED that:-

- (a) the contents of the report be noted;
- (b) the ongoing developments be noted, and
- (c) Members continue to be kept informed of progress made.

12. ITEMS FOR DISCUSSION

12.1 REPORT OF THE EXECUTIVE DIRECTOR OF ADULT SOCIAL CARE AND CHILDREN'S SERVICES

Northumberland Joint Health and Wellbeing Strategy – Draft Action Plans

(Report filed with the signed minutes as Appendix A).

The report presented the initial drafts of the Joint Health and Wellbeing Strategy (JHWS) action plans for consideration prior to further development and completion.

Members were reminded that at the January 2019 meeting of the board the

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Northumberland JHWS 2018 – 2028 had been approved. This included the main themes and the priorities within each theme along with proposals for indicators against which performance could be measured. Through the Children and Young People's Strategic Partnership, the Empowering People and Communities group, the System Transformation Board and the Council's Director of Place Senior Management Team, initial action plans for each theme had been drafted to outline a range of activities which would deliver on each priority within each theme. These would be accompanied by key indicators by which progress would be monitored.

The draft action plans stemmed from the Strategy and identified four key themes, these were:-

- Addressing some of the wider determinants
- Taking a Whole System Approach to improving health and care
- Giving every child the best start in life
- Empowering People and Communities

Jane Welch, Project Manager advised Members of the wider determinants action plan which identified key areas of focus and actions to be taken. It was advised that some of the areas the action plan wanted to address were improvements to housing, supporting independent living, employment and strategic transport. Members were briefed on the support and partnership work needed to carry out the actions identified and how all of the action plans were interlinked. With regard to employment, the strong relationship with the NHS was discussed and how by working together health outcomes could be improved. With regard to the Deliver North East Mental Health Trailblazer Programme it was suggested that a breakdown of participants across each area would help to understand just how many people in Northumberland were benefitting from the programme. Members welcomed the direction of travel and agreed that once a comprehensive plan was in place progress could be measured through accountable and tangible targets.

Siobhan Brown, Chief Operating Officer presented the whole system approach action plan and explained the move towards an outcomes based approach and development of new Models of Care. Members were advised of the eight key areas of focus and work stream pathways. It was noted that it would take all organisations and partners working together to deliver on this action plan. It was stated that within the action plan there was a focus on prevention, quality and value for money and access to services. There were now six primary care networks in place and work was needed to understand the populations and find solutions which may not be medical. It was noted that a huge piece of work would need to take place this year to develop a health and inequalities plan with a focus on identifying gaps and increasing healthy years of life. It was also noted that a Social Value Framework would be developed and implemented. It was stated that the Strategic Transformation Board would be monitoring the action plan.

Graham Reiter, Service Director - Children's Social Care presented the action plan for giving every child and young person the best start in life. It was stated that much

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of the work identified in the action plan was already happening and linked to other plans within children's services. It was suggested that antenatal support and care should be included within the plan. It was noted that only improvements had been included within the plan but that a range of services would be added as it was developed. A report on child sexual exploitation and criminalisation, which was one area of focus within the plan, was scheduled to be presented at the next meeting of the board. It was also noted that the Children and Young People Strategic Partnership's priorities were the same as the Joint Health and Wellbeing Strategy.

Liz Morgan, Director of Public Health presented the empowering people and communities action plan. It was advised that there had been an active stakeholder group on this subject for two years. The action plan concentrated on three priority areas; promoting a 'more than a medicine approach' to health and care, improving access to network and activities that support health and wellbeing, and improving self-care. Within the areas a number of actions had been identified which included social prescribing, supporting staff, staff training and to promote and expand a 'year of care' approach to support people with long term conditions. Discussions took place regarding the action point to enable all GPs in Northumberland the option to refer people into community activities, known as social prescribing. Self care, including the need to support patients to go to the right place to access the right care and avoiding blame when patients do access care, were all discussed. It was agreed that communication with the public was key to ensure all sectors had the right information on this shift in approach to improving patient-centred care and recognising that the medical route may only be one component in a range of support mechanisms. All health professionals and partner organisations needed to work together to educate the public on social prescribing in a way that was clearly understood and which highlighted the benefits. Discussion also took place on how to promote all aspects of healthcare employment and skills development across the county and the need to use this to build relationships with schools.

It was advised that before the action plans could be progressed further, confirmation was required that the approach being taken reflected the aspirations of the Board; and provided the necessary assurance that actions to deliver on the priorities were being progressed.

Overall, members welcomed the approach taken so far. Some of the issues discussed such as engagement, impact and the profile of the Health and Wellbeing Board had been reviewed as part of the Development Session and would be addressed as part of the next item. The priorities in the JHWS were based on needs identified in the Joint Strategic Needs Assessment (JSNA). It was envisaged that all CCG, LA and NHS England plans would take into account the JHWS. The next steps would be to develop performance dashboards for each themed area which would help measure the success of the strategy.

RESOLVED:-

- (a) that the proposed draft action plans and indicators be noted;
- (b) that comments made on the draft action plans be noted;
- (c) agree that the approach being taken will provide appropriate levels of assurance on progress, and
- (d) that the board receives a progress update in six months.

12.2 DEVELOPMENT SESSION

Members received a verbal update from Liz Morgan, Director of Public Health following the successful Development Session which was held on Thursday, 11 July 2019. The session was facilitated by the LGA and sought to take stock around the changes to the health system, reflect on the role of the Board and how well it was operating.

During the session members agreed that the Health and Wellbeing Board was strong, relationships were good, all partners had an equal voice and the board did challenge in a positive way. Looking forward it was felt that a more in depth look was required on the priority actions identified within the session.

Following the session it was agreed that three task and finish groups be established to specifically look at the following:-

- Role and purpose of the Health and Wellbeing Board (led by Liz Morgan)
- Engagement and Commitment (led by Siobhan Brown)
- Impact (led by Cath McEvoy-Carr)

It was noted that the membership, terms of reference and timescale of each task and finish group was still to be drafted and agreed. However, it was hoped to get the groups up and running as soon as possible.

RESOLVED that:-

- (a) the information be noted;
- (b) agreement be given to establishing the above task and finish groups, and
- (c) the membership and terms of reference of each task and finish group be confirmed at the next meeting of the board.

13. HEALTH AND WELLBEING BOARD – FORWARD PLAN

Liz Morgan, Director of Public Health presented the Health and Wellbeing Board Forward Plan (a copy of which has been filed with the signed minutes as Appendix C). It was envisaged that in the future the forward plan would be structured to give the Health and Wellbeing Board more opportunities to comment and influence forthcoming decisions and the development of policy.

A board member advised that there were a number of discussions taking place regarding service changes and it was hoped that these would be reported to the board in due course.

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It was noted that the following reports would be deferred until the November meeting:-

- Northumberland Safeguarding Children Board (NSCB) Annual Report
- Northumberland Safeguarding Adults Annual Report

RESOLVED that the Work Programme and comments made be noted.

CHAIRMAN _____

DATE _____